Management Science Letters 3 (2013) 2699-2704

Contents lists available at GrowingScience

Management Science Letters

homepage: www.GrowingScience.com/msl

An investigation of the role of brand image on consumer loyalty

Fatemeh Izadi Manesh and Somayeh Hozouri*

CHRONICLE	A B S T R A C T
Article history: Received May 12, 2013 Received in revised format 12 August 2013 Accepted 28 September 2013 Available online October 6 2013 Keywords: Customer loyalty Brand image Marketing planning	This paper presents an investigation on the role of brand image on customer loyalty on rubber industry. The proposed study designs a questionnaire in Likert scale consists of 27 questions, distributes it among some Iranian experts in rubber industry and analyzes it based on principal component analysis. During the survey, the number questions are reduced to 23. Cronbach alpha is calculated as 0.812 and Kaiser-Meyer-Olkin Measure of Sampling Adequacy and Approx. Chi-Square are 0.671 and 2375, respectively. Based on the results of our survey, we have derived six factors including penetration strategy, infrastructure characteristics, competitive pricing, target marketing strategy, communication strategy and market characteristics.

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1. Introduction

Brand is one of the most important factors for building trust among customers and rubber industry is one of them (Franco, 1990; Aaker, 2010; Leuthesser et al., 2011; Hsieh & Li, 2011). During the past few years, there has been a high competition in rubber industry, which has reduced profit margin in this industry and only efficient and well known rubber producers could survive (Stigler, 1961; Stiglitz & Weiss 1981). Therefore, there is a necessity to investigate brand characteristics and detect how to form a good brand in such competitive market and there are literally many studies associated with how to build brand. Erdem and Swait (1998, 2004), for instance, studied the impact of brand credibility, trustworthiness and expertise, on brand choice and consideration across multiple product categories. They reported that brand credibility could increase probability of inclusion of a brand in the consideration set. Brands may affect various stages of consumer choice processes, and hence, various components of consumer utility functions. Previous conceptual and empirical work focused on the effects of brands on consumer perceptions of tangible and intangible product attributes. Erdem

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^{*}Corresponding author. E-mail address: saho84@rocketmail.com (S. Hozouri)

et al. (2002) extended the work on brand effects with information economics to find out whether consumer price sensitivity could influence overall attractiveness or utility. They investigated how the impact of product price on consumer utility was moderated by brand credibility. To explore the impact of brand credibility on consumer price sensitivity across categories that could involve different levels of consumer uncertainty, they applied the analysis for four products including frozen concentrate juice, jeans, shampoo and personal computers. These categories varied in the degree of potential consumer uncertainty about product attributes, as well as in a number of other category-specific features, which could impact consumer sensitivity to uncertainty. They reported that brand credibility could decrease price sensitivity and although the direction of the effect was the same, the magnitude of brand credibility's impact on consumer choices and price sensitivity could be different across product categories, as a function of product category characteristics, which impact potential consumer sensitivity to such uncertainty.

Sweeney and Swait (2008) studied the important additional impact of the brand in managing the churn of current customers of relational services. They tried to find out whether the credibility of the brand could underlay the effect that the brand could play in this process. In their survey, brand maintained a substantial role on managing long-term customer relationships, and reported how the usual tools of customer relationship management, satisfaction and service quality influenced brand credibility. Berry (2000) presented a service-branding model and stated that branding was not just for tangible goods and it could be considered as a principal success driver for service organizations as well. Gilliland and Bello (2002) studied two sides to attitudinal commitment including the impact of calculative and loyalty commitment on enforcement mechanisms in distribution channels. Wray et al. (1994) presented a neural network with two outcome components of relationship quality, relationship satisfaction and trust, and five input antecedents including the salesperson's sales orientation, customer orientation, expertise, ethics and the relationship's duration. Harris and Goode (2004) studied online service dynamics on four levels of loyalty and the pivotal role of trust.

2. The proposed study

This paper presents an investigation on the role of brand image on customer loyalty on rubber industry. The proposed study designs a questionnaire in Likert scale consists of 27 questions, distributes it among some Iranian experts in rubber industry and analyzes it based on principal component analysis. Cronbach alpha is calculated as 0.812. In addition, Kaiser-Meyer-Olkin Measure of Sampling Adequacy and Approx. Chi-Square are 0.671 and 2375, respectively. Since the proposed study of this paper uses principal component analysis and the method is sensitive to skewness of the data we have carefully monitored the data and removed four questions leaving it to have 23 questions. Table 1 summarizes the results of our survey on communalities. Fig. 1 demonstrates the results of Scree plot.



Fig. 1. The summary of Scree plot

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As we can observe from the results of Fig. 1, there are six factors, which could be extracted for further studies. In addition, as we can observe from the results of communalities given in Table 1, most factors are well above the minimum acceptable level of 0.5. Table 2 demonstrates the results of factor analysis on these factors.

Communalities Extraction Initial VAR00005 1.000 .776 VAR00006 1.000 .800 VAR00010 1.000 .713 VAR00012 1.000 .708 VAR00013 1.000.620 VAR00014 1.000 .659 VAR00015 1.000 .779 VAR00016 1.000 .685 VAR00017 1.000.680 VAR00019 1.000 .699 VAR00020 1.000 .728 VAR00021 1.000 .813 VAR00022 1.000 .713 VAR00024 1.000.840 VAR00025 1.000.780 VAR00026 1.000 .691 VAR00007 .788 1.000 VAR00018 1.000 .821 .697 VAR00027 1.000 VAR00001 1.000 .793 VAR00002 1.000 .706 VAR00003 1.000 .638 VAR00004 1.000 .472

Table 1

The summary of communalities

Table 2The summary of principal component analysis after rotation

							,	Total Varian	ce Explained		
Component	t Initial Eigenvalues		Extraction Sums of Squared Loadings			Rotation Sums of Squared					
										Loading	gs
	Total	% of	Cumulative	Total	% of	Cumulative	Total	% of	Cumulative		
		Variance	%		Variance	%		Variance	%		
1	4.915	21.368	21.368	4.915	21.368	21.368	2.913	12.665	12.665		
2	3.273	14.229	35.598	3.273	14.229	35.598	2.536	11.027	23.692		
3	1.989	8.648	44.245	1.989	8.648	44.245	2.451	10.656	34.348		
4	1.628	7.077	51.322	1.628	7.077	51.322	2.219	9.649	43.997		
5	1.373	5.969	57.291	1.373	5.969	57.291	2.120	9.218	53.214		
6	1.224	5.322	62.613	1.224	5.322	62.613	1.556	6.766	59.981		
7	1.116	4.850	67.463	1.116	4.850	67.463	1.434	6.236	66.216		
8	1.083	4.710	72.173	1.083	4.710	72.173	1.370	5.956	72.173		
9	.899	3.908	76.081								
10	.813	3.534	79.615								
11	.757	3.290	82.905								
12	.564	2.451	85.356								
13	.553	2.406	87.762								
14	.474	2.063	89.825								
15	.409	1.780	91.604								
16	.370	1.607	93.211								
17	.337	1.467	94.678								
18	.304	1.322	96.000								
19	.223	.970	96.969								
20	.207	.901	97.870								
21	.182	.791	98.661								
22	.164	.713	99.374								
23	.144	.626	100.000								

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Based on the results of our survey, we have derived six factors including penetrating strategy, infrastructures, competitive pricing, targeting appropriate market, communication strategy and crystal clear characteristics.

3. The results

In this section, we present details of our findings on six influencing factors.

3.1. The first factor: Penetrating strategy

The first factor is associated with penetrating strategy. Table 3 demonstrates details of our survey. As we can observe from the results of Table 3, "Social values" is the most important factor, followed by improvement on consumer's perception, consumer's expectation from a product and consumer preferences.

Table 3

The summary of factors associated with penetrating strategy

2	U	0,			_
Option	Factor weight	Eigenvalues	% of variance	Accumulated	
Improvement on consumer's perception	.798				
Social values	.803	2.433	48.657	48.657	
Consumer's expectation from a product	.684				
Interpersonal communication effects	.563				
Consumer preferences	.605				

Cronbach alpha =0.724

3.2. The second factor: Infrastructures

Infrastructure is the second important factor and it includes four factors, which are summarized in Table 4 as follows,

Table 4

The summary of factors associated with infrastructure

					_
Option	Factor weight	eigenvalues	% of variance	Accumulated	
Rules and regulations	.830	2.226	55.643	55.643	
Environment issues	.689				
Government support	.692				
Nano technology	.724				
Construction 1. 1. 1. 0. 722					_

Cronbach alpha =0.732

According to the results of Table 4, "Rules and regulations" is number one priority followed by "Government support", "Environment issues" and "Nano technology".

3.3. The third factor: Competitive pricing

Competitive pricing is another important factor with three items summarized in Table 5.

Table 5

The summary of factors associated with competitive pricing					
Option	Factor weight	eigenvalues	% of variance	Accumulated	
Pricing strategy	.752				
Product characteristics	.801				
Replacement products	.881	1.984	66.122	66.122	

Cronbach alpha =0.738

According to the results of Table 5, "replacement products" is the most important component in organizational assessment followed by "product characteristics" and "pricing strategy".

3.4. The fourth factor: Targeting appropriate market

Targeting appropriate market is another important factor with three items summarized in Table 6. According to the results of Table 6, "Knowledge management" is the most important component in organizational assessment followed by "Customer oriented organization culture", "Having a unified instruction" and "Outsourcing mechanisms".

Table 6

The summary of factors associated with targeting appropriate market

Option	Factor weight	eigenvalues	% of variance	Accumulated
Marketing strategy	.830	1.853	61.781	61.781
Penetrating new markets	.785			
Investigation on market change	.741			
Cronhooh alpha =0.55				

Cronbach alpha =0.55

3.5. The fifth factor: Communication strategy

Communication strategy is another important factor with three items summarized in Table 7. According to the results of Table 7, "Creating trust among customers" is the most important component in organizational development followed by "Customer trust to brand", and "Communication with customers".

Table 7

The summary of factors associated with organizational development

	U				
Option	Factor weight	eigenvalues	% of variance	Accumulated	
Customer trust to brand	.802				
Communication with customers	.756				
Creating trust among customers	.813	1.877	62.551	62.551	
					-

Cronbach alpha =0.66

3.6. The sixth factor: Crystal clear characteristics

Crystal clear characteristics are the last important factors with two items summarized in Table 8. According to the results of Table 8, "Exclusive product characteristics" is the most important item followed by "Distinguished brand".

Table 8

The summary of factors associated with Intelligence data strategies

	6	0			
Option	Factor weight	eigenvalues	% of variance	Accumulated	
Distinguished brand	.796				
Exclusive product characteristics	.796	1.269	63.427	63.427	
					Î

Cronbach alpha =0.421

3. Conclusion

This paper has presented an investigation on the role of brand image on customer loyalty on rubber industry. The study was performed among some Iranian experts in rubber industry and the study has determined six factors including penetration strategy, infrastructure characteristics, competitive pricing, target marketing strategy, communication strategy and market characteristics. In terms of

penetrating strategy, "Social values" has detected as the most important factor, followed by improvement on consumer's perception, consumer's expectation from a product and consumer preferences. Infrastructure was the second factor in our study where "Rules and regulations" was number one priority followed by "Government support", "Environment issues" and "Nano technology". Competitive strategy was another important factor where "replacement products" was the most important component in organizational assessment followed by "product characteristics" and "pricing strategy". Targeting appropriate market was another important factor with three items where "Knowledge management" was the most important component in organization culture", "Having a unified instruction" and "Outsourcing mechanisms". Communication strategy is another important factor with three items where "Creating trust among customers" was the most important component in organizational development followed by "Customer trust to brand", and "Communication with customers". Finally, Crystal clear characteristics are the last important factors with two items where "Exclusive product characteristics" is the most important item followed by "Distinguished brand".

Acknowledgment

The authors would like to thank the anonymous referees for their construction comments on earlier version of this work.

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