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#### An exploration study to find important factors influencing on decision support systems

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CHRONICLE	A B S T R A C T		
Article history: Received May 12, 2013 Received in revised format 12 August 2013 Accepted 14 August 2013 Available online August 15 2013 Keywords: Decision support systems Factor analysis Municipality	Decision Support Systems (DSSs) are computer-based information systems for providing necessary supports for business or organizational decision-making activities. DSSs often serve the management, operations, and planning levels of all organizations and help to make decisions, which may be rapidly changing and not easily achieved in advance. This paper presents an empirical investigation to find important factors influencing DSSs. The proposed study designs a questionnaire in		
	Likert scale consists of 36 questions, distributes it among 213 employees who work for different offices in municipality of Tehran, Iran. Cronbach alpha is calculated as 0.872. In addition, Kaiser-Meyer-Olkin Measure of Sampling Adequacy and Approx. Chi-Square are 0.782 and 1014.521, respectively. Based on the results of our survey, we have derived three factors including system, analysis and transaction.		

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#### 1. Introduction

A Decision Support System (DSS) is considered as a computer-based information system that supports business or organizational decision-making activities (Sanchez et al., 2012). DSSs are responsible to serve the management, operations, and planning levels of organizations and help make decisions, which could be quickly changing and not simply specified in advance and they can be either fully computerized, human or a combination of both. DSSs normally knowledge-based systems where a properly designed DSS is an interactive software-based system applied to help decision makers compile necessary information from a combination of raw data, documents, and personal knowledge, or business models to detect and solve problems and make decisions. There are literally various studies associated with the implementation of DSSs in decision making strategies.

\*Corresponding author. E-mail address: dr.naserazad@yahoo.com (N. Adad)

© 2013 Growing Science Ltd. All rights reserved. doi: 10.5267/j.msl.2013.08.024 Siskos et al. (1994) presented an integrated DSS for the analysis and financing of companies by an industrial development bank in Greece. The system evaluated the financial performance of companies in terms of financial ratios of profitability, managerial performance, solvency during a 5-year period and permitted inferences about their development tendencies. In addition, multivariate statistical techniques including discriminant analysis and principal components analysis were used to identify the most significant financial ratios and in the grouping of the firms in coherent categories. The study, a multi-criteria method was implemented, which ranked the firms from the most dynamic to the bankrupt and in this way dynamic to the bank to choose the less risky for financing.

Muhanna (1993) provided an object-oriented framework for model management and DSS development. According to Qian et al. (2012) hesitant fuzzy sets are important to deal with group decision making problems when experts have the access to a hesitation among several possible memberships for an element to a set. Qian et al. (2012) extended hesitant fuzzy sets by intuitionistic fuzzy sets and referred to them as generalized hesitant fuzzy sets. The proposed extension principle appears to enable decision makers to use aggregation operators of intuitionistic fuzzy sets to aggregate a set of generalized hesitant fuzzy sets for decision making.

According to Li et al. (2004), Spatial decision support systems (SDSS) are a branch of data-driven decision support systems that utilize spatial data in the decision-making process. Khademolqorani and Hamadani (2013) presented an adjusted DSS through data mining and multiple criteria decision making. Dong and Srinivasan (2013) presented an agent-enabled service-oriented DSS for managerial decision making. El-Fakdi et al. (2013) presented an in-debt discussion on the implementation of DSS in clinical medications.

# 2. The proposed study

This paper presents an empirical investigation to find important factors influencing DSSs. The proposed study designs a questionnaire in Likert scale consists of 36 questions, distributes it among 213 employees who work for different offices in municipality of Tehran, Iran. Cronbach alpha is calculated as 0.872. In addition, Kaiser-Meyer-Olkin Measure of Sampling Adequacy and Approx. Chi-Square are 0.782 and 1014.521, respectively. Based on the results of our survey, we have derived three factors including system, analysis and transaction. Since we plan to factor analysis and this method is sensitive to skewness of the data we first look at some of the basic statistics including the skewness of the data and decided to remove 25 questions from the survey whose skewness ratios were out of range. Table 1 demonstrates the summary of communalities for the remaining 11 questions.

### Table 1

The summary of communalities extracted by principal component analysis

Variable	Description	Initial	Extraction
VAR00007	Service based systems	1.000	.589
VAR00009	Role based systems	1.000	.691
VAR00010	Operational systems	1.000	.708
VAR00014	Data processing	1.000	.744
VAR00015	Data judgment	1.000	.602
VAR00017	Complex systems	1.000	.704
VAR00018	Knowledge based systems	1.000	.631
VAR00024	Detection	1.000	.733
VAR00025	Optimization	1.000	.578
VAR00029	Organizational decision making	1.000	.723
VAR00031	Information system	1.000	.643

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As we can observe from the results of Table 1 all components maintain well above 50% communalities with the main factors. Table 2 demonstrates the results of factor analysis on these factors.

## Table 2

The summary of principal component analysis after rotation									
	Initial Eigenvalues		Extraction Sums of Squared Loadings			Rotation Sums of Squared Loadings			
Component	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	4.763	43.296	43.296	4.763	43.296	43.296	2.793	25.394	25.394
2	1.412	12.833	56.129	1.412	12.833	56.129	2.314	21.038	46.432
3	1.172	10.655	66.784	1.172	10.655	66.784	2.239	20.352	66.784
4	.868	7.895	74.679						
5	.679	6.177	80.856						
6	.625	5.681	86.537						
7	.438	3.985	90.522						
8	.351	3.189	93.711						
9	.250	2.276	95.987						
10	.234	2.128	98.115						
11	.207	1.885	100.000						

In addition to the results of Table 2, we have looked at Scree plot to determine important factors and the results of figure and Table indicate that there were three factors.



Fig. 1. The results of Scree plot

Based on the results of our survey, we have derived three factors including system, analysis and transaction summarized in Table 3 as follows,

### Table 3

The summary	of factor	analysis
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Factor	Measurable variable	Weight	Eigenvalue	Variance	Accumulated
	Information system	0.373	1.412	56.129	56.129
System	Organizational decision makers	0.838			
	Service systems	0.597			
	Role based systems	0.662			
	Knowledge based systems	0.688			
	Complex systems	0.559	4.763	43.296	43.296
Analysis	Optimization	0.697			
	Data judgment	0.653			
	Detection	0.838			
	Operational decisions	0.819	1.172	66.784	66.784
Transaction	Data processing	0.810			

# 3. Discussion and conclusion

The results of Table 3 indicate that there were three factors including system, analysis and transaction. In terms of systems, information system is the most important factor followed by organizational decision makers, service systems, role based systems and knowledge based systems. In terms of analysis, complex systems are the most important factor followed by optimization, data judgment and detection. Finally, transaction is the last factor where operational decisions are the most important factor followed by data processing.

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